

May 18, 2016  
Bilt-Rite Construction  
150 Shirley Street  
Boston, MA 02119

Reference: Uphams Crossing, Dorchester, MA

John Sullivan,

We would like to thank you and your team for delivering outstanding results and a successful development at Uphams Crossing. The focus and effort of the Bilt-Rite Construction team allowed the development to finish on time and on budget while working diligently to meet the stringent hiring goals established in the contract.

The buildings were constructed and ready to occupy on schedule, and reached full occupancy successfully soon after, allowing residents to move in in a timely fashion. Throughout construction, the budget was adhered to while maintaining a high standard of work and attention to detail and craftsmanship.

The entire Bilt-Rite team had an excellent "can-do" attitude to work through the challenges presented by working simultaneously on three different building typologies – stick built townhomes, the adaptive re-use of a masonry building, and a new construction steel podium building – all on a very challenging site in a residential neighborhood. The professionalism and responsiveness of Bilt-Rite Construction was evident from the field crew all the way up to the Owners.

Bilt-Rite provided excellent onsite supervision and high quality subcontractors. The project management and administration was very well focused and ensured prompt and complete communication. The company owners were always very engaged which allowed for timely decision making and direct communication, and Bilt Rite has remained very responsive in the post-construction warranty period. Your personal efforts and those of your team have delivered a very successful development.

Thank you,



David Aiken  
Project Manager  
Planning Office for Urban Affairs