



Tenants' Development Corporation

566 COLUMBUS AVENUE • BOSTON, MASSACHUSETTS 02118-1118
TELEPHONE (617) 247-3988 • FACSIMILE (617) 247-3979

April 21, 2009

Mr. John Sullivan
President
Bilt-Rite Construction, Inc.
150 Shirley Street
Roxbury, MA 02119

Re: SETH I Renovation
MBE/WBE and Workforce

Dear Mr. ^{Sullivan} Sullivan:

As owner's representative for the Tenants' Development Corporation's SETH I development, I am more than happy to respond to your request regarding MBE, WBE and work force issues on the project.

We were very impressed with your firm's performance. As you recall engaging MBE, WBE and minority workers was a priority of the client and not a funder's requirement. Even though there were no specific sanctions for noncompliance your firm took TDC's request to employ a significant number of minority firms and workers as a mandate and delivered admirably.

Our records show that your performance was as follows:

MBE Firms	31% of contract amount
WBE Firms	2% of contract amount
Boston Resident	38% of total work force
Minority Workers	52% of total work force

Thank you for your efforts in our behalf, we are very grateful.

Sincerely,

Robert E. Goldstein
Project Manager